

## MAHLE HALF-YEAR 2025 – AT A GLANCE

in € million		Jun. 30, 2025	Jun. 30, 2024	Change
<b>Sales</b>	<b>Group</b>	<b>5,660</b>	<b>6,011</b>	<b>-5.9%</b>
	Europe	2,598	2,849	-8.8%
	North America	1,507	1,607	-6.2%
	South America	401	408	-1.7%
	China	504	540	-6.6%
	India	227	195	+16.4%
	East Asia	423	413	+2.5%
		<b>EBITDA</b>	<b>361</b>	<b>489</b>
<b>Result</b>	<b>EBIT</b>	<b>83</b>	<b>224</b>	<b>-63.0%</b>
	EBIT in % of sales	1.5	3.7	
	<b>Result from business activities</b>	<b>26</b>	<b>116</b>	<b>-77.6%</b>
	<b>Consolidated half-year net income/loss</b>	<b>-68</b>	<b>16</b>	<b>N/A</b>
		<b>Cash flows from operating activities</b>	<b>28</b>	<b>106</b>
<b>Cash flow</b>	<b>Cash flows from investing activities</b>	<b>-210</b>	<b>83</b>	<b>N/A</b>
	<b>Research and development expenses</b>	<b>300</b>	<b>340</b>	<b>-11.7%</b>
<b>R&amp;D and capital expenditure on tangible fixed assets</b>	Research and development expenses in % of sales	5.3	5.7	
	<b>Capital expenditure on tangible fixed assets</b>	<b>134</b>	<b>183</b>	<b>-26.7%</b>
in € million		Jun. 30, 2025	Dec. 31, 2024	Change
<b>Tangible fixed assets</b>	<b>Property, plant, and equipment</b>	<b>2,614</b>	<b>2,791</b>	<b>-6.3%</b>
<b>Equity and balance sheet total</b>	<b>Equity</b>	<b>1,584</b>	<b>1,600</b>	<b>-1.0%</b>
	Equity ratio in %	21.0	19.2	
	<b>Balance sheet total</b>	<b>7,558</b>	<b>8,321</b>	<b>-9.2%</b>
<b>Net debt</b>	<b>Financial liabilities to banks and on capital market</b>	<b>1,966</b>	<b>2,330</b>	<b>-15.6%</b>
	Thereof with a remaining period of up to 1 year	174	452	-61.6%
	Thereof with a remaining period of more than 5 years	593	655	-9.5%
	<b>Cash in hand, bank balances, and checks</b>	<b>665</b>	<b>1,051</b>	<b>-36.8%</b>
		<b>Group</b>	<b>67,009</b>	<b>69,529</b>
<b>Employees</b>	Germany	9,477	9,990	-5.1%
	Europe (incl. Germany)	29,449	31,008	-5.0%
	North America	13,336	14,248	-6.4%
	South America	8,940	8,618	+3.7%
	China	6,729	7,007	-4.0%
	India	4,461	4,410	+1.2%
	East Asia	4,094	4,238	-3.4%

N/A = not applicable