

# 2025 Half-year financial information

→ Basics	2
→ Condensed interim consolidated financial statements as of June 30, 2025	3
Consolidated balance sheet	3
Consolidated income statement	4
Consolidated cash flow statement	5
Consolidated statement of changes in equity	6
Condensed notes to the interim consolidated financial statements	7

# Basics

## MAHLE GmbH, Stuttgart

Condensed interim consolidated financial statements as of June 30, 2025

## Business activities and corporate structure

MAHLE is one of the world’s leading development partners and suppliers to the automotive sector. As a technological pioneer of the mobility of tomorrow, our goal is to make mobility more efficient, more environmentally friendly, and more comfortable. MAHLE products are installed in millions of passenger cars and commercial vehicles. However,

our components and systems are not limited to automotive applications. For decades they have been found in stationary and mobile machinery, as well as in marine and rail transport applications.

The MAHLE Group is divided into three business units: Powertrain and Charging, Thermal and Fluid Systems, and Lifecycle and Mobility. In addition, there are Services which include Engineering Services as well as Central Service Businesses.

The non-profit MAHLE Foundation holds 99.9 percent of the company shares. The remaining 0.1 percent is held by the Verein zur Förderung und Beratung der MAHLE

Gruppe e.V. (MABEG), which also holds all voting rights and thus exercises shareholder rights. This structure enables us to safeguard our corporate independence and thereby form the basis for long-term planning and investment decisions.

Additional information on our business activities and corporate structure can be found in the Group management report for the 2024 business year.

### OWNERSHIP STRUCTURE OF THE MAHLE GROUP

MABEG Verein zur Förderung und Beratung der MAHLE Gruppe e.V.	MAHLE-STIFTUNG GMBH
Company shares <b>0.1 %</b>	Company shares <b>99.9 %</b>
Voting rights <b>100 %</b>	Voting rights <b>0 %</b>
No profit-participation rights	Receives dividends to finance MAHLE Foundation projects

### MAHLE GROUP

BUSINESS UNITS
Powertrain and Charging
Thermal and Fluid Systems
Lifecycle and Mobility
Services

# Consolidated balance sheet

as of June 30, 2025, in € thousand

	June 30, 2025	Dec. 31, 2024
<b>ASSETS</b>		
<b>A. Fixed assets</b>		
<b>I. Intangible assets</b>		
1. Purchased concessions, industrial and similar rights and assets, as well as licences in such rights and assets	174,503	58,988
2. Goodwill	175,575	54,055
3. Prepayments	982	515
	<b>351,060</b>	<b>113,558</b>
<b>II. Property, plant, and equipment</b>		
1. Land, leasehold rights, and buildings including buildings on third-party land	939,571	957,910
2. Technical equipment and machinery	1,226,903	1,346,553
3. Other equipment, fixtures, and furniture	113,253	117,902
4. Prepayments and assets under construction	334,288	362,067
	<b>2,614,015</b>	<b>2,784,432</b>
<b>III. Financial assets</b>		
1. Shares in affiliated companies	462	664
2. Shares in associated companies	13,758	22,820
3. Equity investments	1,626	1,632
4. Loans to companies in which participations are held	90	90
5. Long-term securities	14,225	14,438
6. Other loans	8,304	8,731
	<b>38,465</b>	<b>48,375</b>
	<b>3,003,540</b>	<b>2,946,365</b>
<b>B. Current assets</b>		
<b>I. Inventories</b>		
1. Raw materials, consumables, and supplies	671,452	667,629
2. Work in process	218,542	183,005
3. Finished goods and merchandise	610,448	626,159
4. Prepayments	8,567	6,939
5. Prepayments received	-87,282	-89,902
	<b>1,421,727</b>	<b>1,393,830</b>
<b>II. Receivables and other assets</b>		
1. Trade receivables	1,712,856	1,658,867
2. Receivables from affiliated companies	9,779	12,452
3. Receivables from companies in which investments are held	1,237	1,199
4. Other assets	388,544	457,390
	<b>2,112,416</b>	<b>2,129,908</b>
<b>III. Other securities</b>	<b>6,880</b>	<b>10,401</b>
<b>IV. Cash in hand, bank balances, and checks</b>	<b>664,926</b>	<b>849,362</b>
	<b>4,205,949</b>	<b>4,383,501</b>
<b>C. Prepaid expenses</b>	<b>45,297</b>	<b>26,455</b>
<b>D. Deferred tax assets</b>	<b>281,043</b>	<b>308,844</b>
<b>E. Excess of plan assets over post-employment benefit liability</b>	<b>22,603</b>	<b>23,973</b>
	<b>7,558,432</b>	<b>7,689,138</b>

	June 30, 2025	Dec. 31, 2024
<b>EQUITY AND LIABILITIES</b>		
<b>A. Equity</b>		
<b>I. Subscribed capital</b>	<b>150,000</b>	<b>150,000</b>
<b>II. Capital reserves</b>	<b>166,430</b>	<b>166,430</b>
<b>III. Retained earnings</b>	<b>1,452,689</b>	<b>1,454,630</b>
<b>IV. Equity impact from currency translation</b>	<b>-188,311</b>	<b>-190,064</b>
<b>V. Consolidated unappropriated retained earnings</b>	<b>0</b>	<b>8,161</b>
<b>VI. Consolidated retained profit brought forward</b>	<b>161</b>	<b>0</b>
<b>VII. Consolidated half-year net income/loss attributable to the parent company</b>	<b>-86,397</b>	<b>0</b>
<b>VIII. Non-controlling interests</b>	<b>89,415</b>	<b>-41,032</b>
	<b>1,583,987</b>	<b>1,548,125</b>
<b>B. Badwill</b>	<b>0</b>	<b>3,400</b>
<b>C. Provisions</b>		
1. Provisions for pensions and similar obligations	825,643	837,258
2. Provisions for taxes	173,240	151,634
3. Other provisions	1,416,881	1,524,118
	<b>2,415,764</b>	<b>2,513,010</b>
<b>D. Liabilities</b>		
1. Bonds	1,250,000	1,250,000
2. Liabilities to banks	716,167	760,507
3. Payments received on account of orders	6,426	6,533
4. Trade payables	1,126,026	1,141,668
5. Liabilities on bills accepted and drawn	76,606	93,232
6. Liabilities to affiliated companies	4,015	7,342
7. Liabilities to companies in which investments are held	1,515	1,395
8. Other liabilities	321,384	337,046
<i>thereof from taxes: 81,375 (prev. yr.: 84,305)</i>		
<i>thereof relating to social security and similar obligations: 44,027 (prev. yr.: 43,264)</i>		
	<b>3,502,139</b>	<b>3,597,723</b>
<b>E. Deferred income</b>	<b>56,542</b>	<b>26,880</b>
	<b>7,558,432</b>	<b>7,689,138</b>

# Consolidated income statement

from January 1 to June 30, 2025, in € thousand

	2025	2024
1. Sales	5,659,737	6,011,472
2. Cost of sales	-4,674,749	-5,025,734
<b>3. Gross profit on sales</b>	<b>984,988</b>	<b>985,738</b>
4. Selling expenses	-291,908	-298,094
5. General administrative expenses	-305,907	-328,081
6. Research and development expenses	-300,233	-339,832
7. Other operating income	255,172	477,235
<i>thereof from currency translation: 152,507 (prev. yr.: 178,688)</i>		
8. Other operating expenses	-240,979	-312,169
<i>thereof from currency translation: -162,902 (prev. yr.: -166,877)</i>		
9. Investment income	3	3
10. Income from other securities and long-term loans	819	145
11. Result from associated companies	147	1
12. Other interest and similar income	11,114	25,548
<i>thereof from affiliated companies: 601 (prev. yr.: 364)</i>		
<i>thereof income from discounting: 27 (prev. yr.: 87)</i>		
13. Impairment of financial assets and of securities	0	-1,175
14. Expenses from the transfer of losses	-3,158	-2,422
15. Interest and similar expenses	-84,072	-90,741
<i>thereof expenses from discounting: -6,831 (prev. yr.: -9,724)</i>		
<b>Result from business activities</b>	<b>25,986</b>	<b>116,156</b>
16. Taxes on income	-74,845	-84,576
<i>thereof income from deferred income taxes: 28,664 (prev. yr.: 18,685 income)</i>		
<b>17. Result after taxes</b>	<b>-48,859</b>	<b>31,580</b>
18. Other taxes	-18,798	-15,321
<b>19. Consolidated half-year net income/loss</b>	<b>-67,657</b>	<b>16,259</b>
20. Profit applicable to non-controlling interests	-19,211	-61,082
21. Loss applicable to non-controlling interests	471	52,523
<b>22. Consolidated half-year net income/loss attributable to the parent company</b>	<b>-86,397</b>	<b>7,700</b>

# Consolidated cash flow statement

from January 1 to June 30, 2025, in € thousand

	2025
<b>1. Cash flows from operating activities</b>	
Profit for the period (consolidated half-year net income/loss including profit and loss applicable to non-controlling interests)	-67,657
+/- Depreciation, amortization, and write-downs of fixed assets/reversals of write-downs of fixed assets	278,075
+/- Increase/decrease in provisions	-59,786
+/- Other non-cash expenses/income	-10,497
-/+ Increase/decrease in inventories, trade receivables, and other assets not related to investing or financing activities	-277,138
+/- Increase/decrease in trade payables and other liabilities not related to investing or financing activities	44,786
-/+ Gain/loss on disposal of fixed assets	-1,021
+/- Interest expense/interest income	72,139
- Other investment income	-151
+/- Expenses/income from the transfer of losses/gains	3,158
+/- Interest payments/receipts related to interest other than for the provision of capital	-1,173
+/- Income tax expense/income	74,845
+ Cash receipts relating to income of exceptional size and incidence	48,000
-/+ Income taxes paid	-75,488
	<b>28,092</b>
<b>2. Cash flows from investing activities</b>	
- Payments to acquire intangible fixed assets	-856
+ Proceeds from disposal of tangible fixed assets	16,912
- Payments to acquire tangible fixed assets	-134,489
+ Proceeds from disposal of long-term financial assets	1,217
- Payments to acquire long-term financial assets	-467
+ Proceeds from disposals of entities included in the basis of consolidation	2,864
- Payments for the acquisition of shares in subsidiaries	-116,000
+ Cash receipts from the investment of cash funds for short-term cash management	29,685
- Cash payments for the investment of cash funds for short-term cash management	-18,631
+ Cash receipts from grants/subsidies received	3,470
+ Interest received	8,433
+ Dividends received	768
+/- Cash received/cash payment due to transfer of gains/losses	-3,158
	<b>-210,252</b>

	2025
<b>3. Cash flows from financing activities</b>	
+ Proceeds from the issuance of bonds and from borrowings	128,638
- Cash repayments of bonds and borrowings	-192,872
- Interest payment due to leasing agreements	-71
- Interest paid	-72,126
- Dividends paid to shareholders of the parent entity	-8,000
- Dividends paid to minority shareholders	-18,356
	<b>-162,787</b>
<b>4. Cash funds at end of period</b>	
Net change in cash funds (subtotals 1–3)	-344,947
+/- Effect on cash funds of exchange rate movements and remeasurements	137,829
+/- Effect on cash funds of changes in the basis of consolidation	13
+ Cash funds at beginning of period	807,259
	<b>600,154</b>
Cash-in-hand, bank balances, and checks	849,362
- Bank balances with an initial term of more than 3 months	-7,420
+ Liabilities to banks with an initial term of less than 3 months	-34,683
<b>Cash funds at beginning of period</b>	<b>807,259</b>
<i>thereof from proportionately consolidated entities</i>	<i>50,715</i>
Cash-in-hand, bank balances, and checks	664,926
- Bank balances with an initial term of more than 3 months	-9,278
+ Liabilities to banks with an initial term of less than 3 months	-55,494
<b>Cash funds at end of period</b>	<b>600,154</b>
<i>thereof from proportionately consolidated entities</i>	<i>37,279</i>

The short-term liabilities which were netted against cash balances contained €2,193 thousand (previous year: €432 thousand) that were related to short-term liabilities based on a committed credit line with a remaining tenor of more than one year.

Cash funds amounting to €15,711 thousand that are restricted on disposal are included.

# Consolidated statement of changes in equity

from January 1 to June 30, 2025, in € thousand

PARENT COMPANY										
	Subscribed capital	Capital reserves	Retained earnings	Equity impact from currency translation <sup>1</sup>	Consolidated unappropriated retained earnings	Consolidated retained profit brought forward	Consolidated half-year net income/loss attributable to the parent company	Total	Non-controlling interests <sup>1</sup>	Consolidated equity
<b>As of December 31, 2023</b>	<b>150,000</b>	<b>166,430</b>	<b>1,450,975</b>	<b>-187,330</b>	<b>8,128</b>	<b>0</b>	<b>0</b>	<b>1,588,203</b>	<b>22,584</b>	<b>1,610,787</b>
Dividend distribution	0	0	-3,363	0	-8,000	0	0	-11,363	-18,675	-30,038
Currency translation	0	0	0	3,156	0	0	0	3,156	-144	3,012
Other items	0	0	-38	-52	-128	128	0	-90	0	-90
Changes in the consolidation group	0	0	431	-431	0	0	0	0	219	219
Consolidated half-year net income/loss	0	0	0	0	0	0	7,700	7,700	8,559	16,259
<b>As of June 30, 2024</b>	<b>150,000</b>	<b>166,430</b>	<b>1,448,005</b>	<b>-184,657</b>	<b>0</b>	<b>128</b>	<b>7,700</b>	<b>1,587,606</b>	<b>12,543</b>	<b>1,600,149</b>
<b>As of December 31, 2024</b>	<b>150,000</b>	<b>166,430</b>	<b>1,454,630</b>	<b>-190,064</b>	<b>8,161</b>	<b>0</b>	<b>0</b>	<b>1,589,157</b>	<b>-41,032</b>	<b>1,548,125</b>
Dividend distribution	0	0	0	0	-8,000	0	0	-8,000	-16,583	-24,583
Currency translation	0	0	0	-209	0	0	0	-209	-9,931	-10,140
Other items	0	0	75	-54	-161	161	0	21	138,221	138,242
Changes in the consolidation group	0	0	-2,016	2,016	0	0	0	0	0	0
Consolidated half-year net income/loss	0	0	0	0	0	0	-86,397	-86,397	18,740	-67,657
<b>As of June 30, 2025</b>	<b>150,000</b>	<b>166,430</b>	<b>1,452,689</b>	<b>-188,311</b>	<b>0</b>	<b>161</b>	<b>-86,397</b>	<b>1,494,572</b>	<b>89,415</b>	<b>1,583,987</b>

<sup>1</sup>Including effects from hyperinflation adjustments for Argentina and Türkiye in accordance with GAS 25

# Condensed notes to the interim consolidated financial statements as of June 30, 2025

## General information

The present interim consolidated financial statements of MAHLE GmbH are prepared in accordance with Sec. 290 et seq. of the German Commercial Code (HGB) and include the following information:

- Consolidated balance sheet as of June 30, 2025
- Consolidated income statement from January 1 to June 30, 2025
- Consolidated cash flow statement from January 1 to June 30, 2025
- Consolidated statement of changes in equity from January 1 to June 30, 2025

The interim consolidated financial statements as of June 30, 2025 should be read in conjunction with the consolidated financial statements as of December 31, 2024 as they do not include all the pieces of information and disclosures that are required for the consolidated financial statements at the end of a fiscal year.

This document is an English translation of the original interim consolidated financial statements written in German. In case of discrepancies, the German version shall take precedence.

The Group's currency is the euro.

## Consolidation group

The interim consolidated financial statements include MAHLE GmbH (parent company), headquartered in Stuttgart/Germany and registered with the district court in Stuttgart (commercial register number 638), as well as 22 domestic and 123 foreign subsidiaries. Furthermore, five companies were consolidated proportionately according to the percentage of shares, and five companies were valued according to the equity method.

In the business year, the following fully consolidated company was removed from the scope of consolidation as part of a sale:

- MAHLE Powertrain, LLC, Plymouth, Michigan, USA, as of February 28, 2025

Two companies were merged in the reporting period.

## Method of consolidation and currency conversion

The method of consolidation and currency conversion have not changed compared to the consolidated financial statements as of December 31, 2024.

## Accounting and valuation principles

The accounting and valuation principles have not changed compared to the consolidated financial statements as of December 31, 2024. Income taxes are determined by the

companies included in the consolidated financial statements based on estimated taxable income using the underlying income tax rates.

## Off-balance sheet transactions

As of the balance sheet date, there are future obligations from off-balance-sheet transactions for rental and leasing agreements in the amount of €359,679 thousand, in particular for land and buildings, IT and vehicles. Moreover, off-balance-sheet transactions are in place in connection with factoring and an asset-backed securities program amounting to €250,252 thousand. These off-balance-sheet transactions lead to a diversification of financing sources as of the balance sheet date. As a result of these transactions, the outflow or inflow of funds is usually postponed or brought forward respectively.

The leasing expenses for off-balance sheet transactions amount to €94,598 thousand.

## Explanation of significant changes in the balance sheet

As of June 30, 2025, the MAHLE Group's balance sheet total decreased by €131 million compared to the end of 2024, amounting to €7,558 million.

Fixed assets amounted to €3,004 million, representing an increase of €57 million compared to the previous year-end. Intangible assets rose by €238 million to €351 million. This was primarily due to the increase in assets and goodwill due

to the purchase price allocation resulting from the acquisition of the remaining shares in MAHLE Behr GmbH & Co. KG as of January 1, 2025. This increase was partially offset by scheduled amortization of goodwill and disclosed hidden reserves. Property, plant, and equipment declined by €170 million to €2,614 million. This was mainly due to negative exchange rate effects, as well as depreciation exceeding the investments made in the first half of 2025.

Current assets amounted to €4,206 million, which was €178 million below the level at the end of the previous year. Inventories, receivables and other assets remained at the level of the previous year-end. The decline in cash and cash equivalents was mainly due to the repayment of financial liabilities and the acquisition of the remaining shares in MAHLE Behr GmbH & Co. KG.

Equity amounted to €1,584 million as of the reporting date. Despite the negative half-year result, equity increased compared to year-end 2024, which is attributable to the derecognition of minorities in connection with the acquisition of the remaining shares in MAHLE Behr GmbH & Co. KG. In combination with the lower balance sheet total, the equity ratio rose from 20.1 percent at year-end 2024 to 21.0 percent as of June 30, 2025.

Provisions decreased by €97 million to €2,416 million compared to the previous year-end, which was mainly due to changes in exchange rates. The decline was among others attributable to provisions in the personnel area as well as to provisions for guarantees and risks.

Compared to the end of 2024, liabilities decreased by €96 million to €3,502 million, primarily due to exchange rate effects. While financial payables were repaid, trade payables increased on a currency-adjusted basis.

Net debt on the balance sheet, which consists of cash in hand, bank balances, and checks minus bonds and liabilities to banks, amounted to €1,301 million at the end of the first half of 2025. This represents an increase of €140 million compared to year-end 2024.

### **Explanation of significant changes in the income statement**

In the first half of 2025, the MAHLE Group generated sales of €5.7 billion, representing a decline of 5.9 percent compared to the same period of the previous year. The sales development was negatively impacted by currency translation effects amounting to €117 million, primarily due to the depreciation of the Brazilian real, Argentine peso, US dollar, and Turkish lira against the euro. Changes in the scope of consolidation—mainly the sale of our shares in the joint venture Behr-Hella Thermocontrol (BHTC) as of April 2, 2024, and the sale of our thermostat business as of May 2, 2024—had a negative impact of €106 million on sales. Adjusted for these effects, the MAHLE Group recorded an organic sales decline of 2.1 percent compared to the first half of 2024. This was mainly due to volume decreases, particularly in the first quarter 2025. The declining market development, especially in Europe and North America, as well as the continued delay in the e-mobility ramp-up outside of China, led to lower customer demand compared to the same period of the previous year.

EBITDA amounted to €361 million in the first half of 2025, €128 million below the figure for the same period in the previous year. The EBITDA margin was 6.4 percent (first half of 2024: 8.1 percent). The decline in EBITDA was primarily due to the absence of the one-time effect from the sale of our shares in the joint venture Behr-Hella Thermocontrol (BHTC) in the previous year, which amounted to €164 million. Additionally, significant volume declines, inflation-related personnel cost increases, and higher trade tariffs had a negative impact. However, these adverse effects were overcompensated by further productivity increases and adjustments in sales prices, resulting in an improvement in the result from an operational point of view. EBIT amounted to €83 million in the first half of 2025, compared to €224 million in the first half of 2024, which included the one-off effect from the sale of our shares in the joint venture Behr-Hella Thermocontrol (BHTC). Accordingly, the EBIT margin decreased from 3.7 percent to 1.5 percent.

The main items of the income statement developed as follows: The gross margin increased from 16.4 percent to 17.4 percent, mainly due to the aforementioned operational effects. Selling expenses remained at the previous year's level at €292 million. General administrative expenses decreased from €328 million in the previous year to €306 million, due to optimization measures that overcompensated the negative effects of inflation-related personnel cost increases. Despite the challenging environment, MAHLE invested €300 million on research and development in the first half of 2025. The ratio of research and development expenses to sales was 5.3 percent, below the 5.7 percent recorded in the first half of 2024.

The balance of other operating expenses and income decreased by €151 million to €14 million, mainly due to the absence of the positive one-time effect from the sale of our shares in the joint venture Behr-Hella Thermocontrol (BHTC) in the previous year.

The financial result was minus €75 million in the first half of 2025, remaining at the level of the previous year. The result of business activities amounted to €26 million, a decrease of €90 million compared to the first half of 2024. Income taxes were €75 million in the first half of 2025. The disproportionately high income tax rate in relation to the pre-tax result is due to the fact that deferred taxes on loss carryforwards and interest carryforwards could not be fully recognized. In addition, withholding taxes independent of profits increased the Group's tax rate. The net loss for the first half of 2025 amounted to €68 million, compared to a profit of €16 million in the first half of 2024.

## Explanation of significant changes in the financial position

MAHLE has a broadly diversified Group financing structure, which has been established and expanded in recent years. The financing portfolio mainly consists of euro-denominated corporate bonds, a syndicated revolving credit facility, German private placement loans, bilateral loans as well as factoring- and asset-backed securities programs. MAHLE pursues the long-term target of an investment-grade rating. After having assigned an initial BB rating on April 19, 2024, the rating agency S&P Global revised MAHLE's rating on March 27, 2025, to BB- with a stable outlook. The rating agency Moody's currently rates MAHLE Ba2 with a negative outlook.

MAHLE's syndicated revolving credit facility, amounting to €1.2 billion and originally signed in February 2024 with a tenor of three years, was extended by one year in January 2025, now maturing in February 2028. As of June 30, 2025, this facility was virtually undrawn.

Cash in hand, bank balances, and checks on June 30, 2025, amounted to €665 million. Considering the committed credit facilities, available liquidity at the end of the second quarter 2025 was €2.0 billion.

In the first half of 2025, cash flow from operating activities amounted to €28 million, compared to €106 million in the same period of the previous year. The decline is primarily attributable to a stronger increase in net working capital. In addition, the operating cash flow includes inflows from a compensation claim amounting to €48 million. Cash outflow from investing activities was €210 million, compared to a cash inflow of €83 million in the first half of 2024. The significant decrease is mainly due to the absence of the positive one-time effect from the sale of shares in the joint venture Behr-Hella Thermocontrol (BHTC) in the previous year. In addition, cash outflow related to the acquisition of the remaining shares in MAHLE Behr GmbH & Co. KG as of January 1, 2025, is included. Cash outflow from financing activities amounted to €163 million and was primarily due to the repayment of financial liabilities as well as interest and dividend payments.

## Report on post-balance sheet date events

No events with a retroactive effect on the interim consolidated financial statements occurred after the end of the reporting period as of June 30, 2025.

MAHLE GmbH issued, on July 11, 2025, €300 million senior notes due 2032 at an interest rate of 7.125 percent per annum. A cash tender offer was launched to the holders of the €750 million senior notes due 2028. The tender resulted in a repurchase of €300.8 million of the outstanding principal amount on July 15, 2025.

On July 27, 2025, the European Commission and the U.S. government agreed on new customs regulations. Due to the limited mutual business relations, MAHLE does not expect any significant direct impact from these new agreements.

---

## Insurance of the legal representatives

To the best of our knowledge, and in accordance with the applicable reporting principles, the interim consolidated financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of the group.

Stuttgart/Germany, September 1, 2025

### The Management Board of MAHLE GmbH



Arnd Franz



Jumana Al-Sibai



Georg Dietz



Markus Kapaun

**MAHLE GmbH**

Pragstraße 26 – 46

70376 Stuttgart, Germany

Phone + 49 (0)711-501-0

[www.mahle.com](http://www.mahle.com)

[info@mahle.com](mailto:info@mahle.com)