

MAHLE HALF-YEAR 2026 – AT A GLANCE

in € million		Jun. 30, 2026	Jun. 30, 2025	Change
Sales	Group	5,528	5,660	-2.3%
	Europe	2,523	2,598	-2.9%
	North America	1,518	1,507	+0.7%
	South America	416	401	+3.7%
	China	428	504	-15.1%
	India	246	227	+8.4%
	East Asia	396	423	-6.4%
	EBITDA	354	361	-2.0%
Result	EBIT	125	83	+50.5%
	EBIT in % of sales	2.3	1.5	
	Result from business activities	80	26	> +100%
	Consolidated half-year net income/loss	3	-68	N/A
	Cash flows from operating activities	200	28	> +100%
Cash flow	Cash flows from investing activities	-66	-210	-68.6%
	Research and development expenses	280	300	-6.7%
R&D and capital expenditure on tangible fixed assets	Research and development expenses in % of sales	5.1	5.3	
	Capital expenditure on tangible fixed assets	105	134	-21.7%
in € million		Jun. 30, 2026	Dec. 31, 2025	Change
Tangible fixed assets	Property, plant, and equipment	2,527	2,582	-2.1%
Equity and balance sheet total	Equity	1,692	1,640	+3.2%
	Equity ratio in %	22.1	21.9	
	Balance sheet total	7,673	7,482	+2.6%
Net debt	Financial liabilities to banks and on capital market	1,905	1,956	-2.6%
	Thereof with a remaining period of up to 1 year	296	288	+2.8%
	Thereof with a remaining period of more than 5 years	561	875	-35.9%
	Cash in hand, bank balances, and checks	937	931	+0.7%
	Group	63,680	64,242	-0.9%
Employees	Germany	9,012	9,247	-2.5%
	Europe (incl. Germany)	27,102	28,087	-3.5%
	North America	12,734	12,619	+0.9%
	South America	9,010	8,579	+5.0%
	China	6,208	6,394	-2.9%
	India	4,798	4,622	+3.8%
	East Asia	3,828	3,941	-2.9%

N/A = not applicable