

## MAHLE 2020 BUSINESS YEAR AT A GLANCE

in EUR million		2020	2019	Change
	Group	9,774	12,049	-18.9%
Sales	Europe	4,520	5,569	-18.8%
	North America	2,618	3,391	-22.8%
	South America	398	630	-36.9%
	Asia/Pacific	2,201	2,404	-8.4%
	Africa	37	55	-33.2%
Result	EBITDA	435	712	-38.9%
	EBIT	-192	96	N/A
	EBIT in % of sales	-2.0	0.8	
	EBIT adjusted for amortization of goodwill and effects from purchase price allocations	-74	208	N/A
	Result from business activities	-302	10	N/A
	Consolidated net loss /income	-434	-212	N/A
	Dividend of the MAHLE GmbH¹)	3.3	5.4	-38.9%
R&D and tangible fixed assets	Research and development expenses	644	751	-14.2%
	Research and development expenses in % of sales	6.6	6.2	
	Property, plant, and equipment	2,959	3,202	-7.6%
	Capital expenditure on tangible fixed assets	433	549	-21.2%
Equity and balance sheet total	Equity	2,089	2,742	-23.8%
	Equity ratio in %	25.8	32.7	
	Balance sheet total	8,082	8,398	-3.8%
Net debt	Financial liabilities to banks and on capital market	1,796	1,907	-5.8%
	Thereof with a remaining period of up to 1 year	424	215	+97.0%
	Thereof with a remaining period of more than 5 years	168	274	-38.6%
	Cash in hand, bank balances, and checks	871	567	+53.5%
Cash flow	Cash flows from operating activities	877	514	+70.6%
	Cash flows from investing activities	-464	-608	+23.6%
Employees	Group	72,184	77,015	-6.3%
	Germany	12,076	12,960	-6.8%
	Europe (incl. Germany)	33,009	35,336	-6.6%
	North America	14,599	16,136	-9.5%
	South America	7,955	8,391	-5.2%
	Asia/Pacific	15,694	16,161	-2.9%
	Africa	927	991	-6.4%

<sup>1)</sup> Proposal for the specified financial year

N/A = not applicable